

This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



September 25, 2025

Company name: Gyet Co., Ltd.  
Representative: Koji Ishino,  
Representative Director  
and President  
(Securities code: 7603;  
Tokyo Stock Exchange  
Standard Market)  
Inquiries: Daisuke Kobayashi,  
Director and General  
Manager of Management  
Division  
(Telephone: +81-3-3316-1911)

**Gyet Co., Ltd. Launches Strategic M&A Business:  
Accelerating Discontinuous Growth through Business Integration in Apparel and  
Wellness Sectors, Aiming for Early Execution of Multiple Projects**

Gyet Co., Ltd. (Headquarters: Suginami Ward, Tokyo; President and CEO: Koji Ishino; hereinafter "the Company") will actively promote strategic M&A activities with the aim of sustainable corporate value enhancement and transition to a new growth stage. The Company hereby announces that it has initiated specific negotiations with multiple business companies in the apparel and wellness sectors.

**1. Basic Policy and Value Creation of M&A Strategy**

The Company positions M&A as a crucial strategic means for achieving discontinuous growth and will pursue the following value creation initiatives:

**(1) Strategic Expansion of Business Portfolio**

Through integration with companies that have distribution channels and target demographics that the Company currently does not serve, we aim to significantly expand our customer base and enhance market presence. In particular, we will establish a sustainable growth foundation by strengthening our apparel business and entering the wellness sector, achieving business diversification and risk diversification.

## **(2) Management Efficiency and Synergy Creation**

By consolidating subsidiary management operations, the Company will improve efficiency in overlapping indirect departments, expecting short-term fixed cost reduction effects, while promoting personnel exchanges to enhance organizational vitality and expertise across the entire group.

## **(3) Maximization of Scale Benefits**

Through sharing of resources such as procurement, logistics, and IT systems, the Company will strengthen cost competitiveness and improve business efficiency, contributing to enhanced profitability across the entire group.

## **2. Future Outlook**

The Company declares its transition to a new growth phase and will fully implement M&A as the core of its growth strategy.

Multiple strategic acquisition projects currently under consideration will bring high complementarity to the Company's business portfolio and are expected to generate significant synergy effects in terms of both distribution channel expansion and management efficiency.

While maintaining investment discipline, the Company will achieve high-quality growth and deliver results that satisfy all stakeholders.

## **3. Future Schedule**

Details will be disclosed in a timely manner according to the progress of each project.